

Determining the Priority of Medical Equipment Maintenance with Analytical Hierarchy Process

<https://doi.org/10.3991/ijoe.v15i10.10920>

Alfa Omega Hutagalung ^(✉), Sawarni Hasibuan
Mercu Buana University, Ibukota Jakarta,
alfao.htg@gmail.com

Abstract—The best quality of services provided by health care facilities can be realized if medical devices are in reliable and safe condition. The large number of medical devices and the use of various types of medical devices have been a problem for hospital management to decide the level of priority in carrying out medical equipment maintenance. The purpose of the maintenance is to increase their availability and to reduce the maintenance costs. This study aims to show how to determine the priority level of medical device maintenance based on the calculation of the criticality scores of medical devices. The criticality scores are obtained based on the assessment of criteria, sub-criteria and grade by using the method of Analytical Hierarchy Process (AHP). The devices with higher critical weight take higher priority for maintenance than devices with lower critical weight. The approach was applied for 20 medical devices at Out Patient Department of Eye Hospital in Jakarta to describe how to prioritize the maintenance of medical devices.

Keywords—AHP; Maintenance; Medical Devices; Criterion; Criticality Scores

1 Introduction

Hospitals are the main institutions that play an important role in providing health services to the community. In an effort to provide quality services, one of the factors that needs to be addressed by hospital management is the availability of well-functioning health equipment. The increasing number and complexity of medical equipment requires hospitals to set and manage management of medical equipment in a manner that ensures that important medical equipment is safe and reliable and operates at the required level of performance. Decisions taken to determine the strategy of medical equipment maintenance are not only based on recommendations from manufacturers but must also consider a more efficient and cost-effective maintenance strategy.

Multi-criteria decision making model has been widely used to prioritize medical devices and establish guidelines for choosing the right maintenance strategy. Multi-criteria decision making is a commonly used branch of decision making, which is divided into multi objective and multi criteria decision making.¹ Multi-attribute decision making by determining preference decisions such as evaluation, prioritization,

and selection of alternatives available based on several attributes. Analytical Hierarchy Process (AHP) is a measurement theory through paired comparisons depend on the judgment of experts to rank the level of priority.² Taghipour et al^{3 4} used the AHP method to classify medical devices according to their critical level. Criticality is calculated based on the criteria and sub criteria weights and the assessment of the intensity of the grade, criteria and sub criteria. The strategy of medical equipment maintenance must be carried out according to available resources, in terms of budget, human resources, and equipment. According to Ivlev,⁵ multi criteria decision analysis techniques that can be applied to the maintenance of medical equipment are AHP and Analytic Network Process (ANP) to calculate the weight of criteria based on expert judgment, and Elimination and Choice Expressing Reality (ELECTRE) and TOPSIS techniques to classify and determine the order of maintenance strategies. Jamshidi et al⁶ used a fuzzy multi-criteria decision making approach to prioritize medical devices based on different expert opinions and consider uncertainty. They then proposed a maintenance planning diagram to identify adequate maintenance strategies for each device based on the total score of the multi-criteria analysis and priority index of the risk. Ben Houria et al⁷ presented quantitative techniques with the AHP, TOPSIS and MILP method to determine the choice in medical care management. They used the AHP method to determine the critical score for each medical device, the TOPSIS method was used to determine the order of strategies for maintaining medical equipment and in the final stage, the MILP method was used to select the medical equipment maintenance strategy.

The research applies a multi-criteria decision-making model that can be used to prioritize medical devices and establish guidelines for choosing the right maintenance strategy using the method of Analytical Hierarchy Process (AHP). This method has been selected for extensive application in various industries and quality are evident in determining the priority selection that includes assessment experts both on the proposed criteria. The purpose of this study is to determine the criteria and criteria for medical devices and the criticality scores of each devices so that the priority scale can be determined to make maintenance decisions at JEC Eye Hospital in Jakarta.

2 Literature Review

2.1 Maintenance

Maintenance is all actions appropriate for retaining an item/part/equipment in, or restoring it to, a given condition.⁸ Adjustments or replacements needed to ensure the condition in accordance with the existing plan. Heizer and Render⁹ stated that maintenance is all activities involved in keeping a system's equipment in working order.. Sehwarat and Narang¹⁰ stated that the maintenance is a work performed sequentially to maintain or improve existing facility so as to comply with standards (in accordance with the functional and quality).

2.2 Medical Devices

According to Regulation of Indonesian Minister of Health No. 1191/2010,¹¹ the definition of medical devices, namely instruments, apparatus, machines, implants that do not contain elements of drugs, function or are used to prevent, diagnose, cure and alleviate diseases, treat sick people and restore human health and to form structures and repair body function. The classification of medical devices refers to those as stipulated in Regulation of Indonesian Minister of Health No. 118 concerning the Compendium of Medical Devices,¹² consisting of 3 types, namely Electromedical, Non Electromedical and In Vitro Diagnostic devices. In the Guidelines for Management of Health Equipment issued by the General Directorate of Health Effort of the Ministry of Health of the Republic of Indonesia) it is stated that medical equipment, as part of medical equipment, is equipment used for therapy, rehabilitation and medical research directly or indirectly.¹³

2.3 Criteria and Criteria for Critical Factors in Medical Devices

Based on review of the literature, there are seven major criteria and seven sub-criteria to determine the criticality of medical equipment as shown in Table 1.

Table 1. Criteria and Sub Criteria

No.	Criteria	Sub Criteria	Sources
1	Degree of Complexity of the maintenance (A)		Guidelines for Management of Health Equipment 2015
2	Function (B)		Guidelines for Management of Health Equipment 2015
3	Risk (C)	Detectability (C1)	Taghipour et. al (2017)
		Frequency (C2)	Taghipour et. al (2017))
		Downtime (C3)	Taghipouret. al (2017)
		Safety / Safety (C4)	Taghipour et al (2011)
		Repair Costs (C5)	The policy of Eye hospital
4	Degree of importance of Mission (D)	Utilisation Rate (D1)	Taghipour et al (2011)
5	Age(E)	Availability of Alternative (D2)	Taghipour et al (2011)
6	Recall and User Errors (F)		Guidelines for Management of Health Equipment (2015)
7	Medical Equipment Class (G)		Guidelines for Classification of Health Devices of the Indonesian Ministry of Health 2016

3 Analytical Hierarchy Process (AHP)

The Analytical Hierarchy Process (AHP) is a functional hierarchy that was developed by Prof. Saaty in the early 1970s, which is used to seek the order of priority of the various alternatives in solving a problem. The AHP consists of several steps :

1. Define (decomposition) the hierarchy structure of the problem to be solved.
2. Weighting elements at each level of the hierarchy. AHP procedure uses weighting techniques to produce a weighting factor. This weighting factor describes the relative size of the importance of an element compared to the others. Thomas L. Saaty¹⁵ made a standard rating scale as shown in Table 2.

Table 2. AHP Paired Comparison Scale

Intensity of Interest	Definition
1	Both elements are equally important
3	One element is a little more important than the other elements.
5	One element is more important than the other elements
7	One element is clearly more important than other elements
9	One element is absolutely important than the other elements
2,4,6,8	The values between two consideration values are close together

3.1 Determine the judgment of several experts

Basically AHP can be used to process data from an expert even though it can be also done by several multidisciplinary experts. Consequently the judgments of these experts need to be checked for consistency one by one. Consistent opinions are then combined using geometric averages :

$$\overline{XG} = \sqrt[n]{\prod_{i=1}^n x_i} \quad \text{n=number of experts } x_i = \text{judgement by 1}^{\text{st}} \text{ expert} \quad (1)$$

3.2 Calculate priorities and weighting consistency.

The steps taken in calculating priorities and determining weighting consistency are as follows

1. Add the values to the elements of each column.
2. Perform operations dividing each element in the column by the number of columns corresponding.
3. Calculate priority to do the sum of operations for each row and divide it by the number of elements. Then the consistency calculation process is carried out. The process is:
 - Multiplying matrices with corresponding priority.
 - Add the results of the multiplication multiplier.
 - Divide the number of each row with the concerned priority, then add the results.
 - Divide the result by the number of elements to get the value $\lambda \text{ max}$.
 - Calculate the value of the Consistency Index with the formula

$$(CI) = (\lambda \text{ max} - n) / n - 1 \quad (2)$$

- Calculating CR Value. Consistency Ratio

$$(CR) = CI / RI \tag{3}$$

If the consistency value of the ratio is < 0.1, the input value in the matrix does not need to be revised. Random Index value (RI) is the average value of the index generated randomly from the experiment Thomas L. Saaty (1988) which uses the number of matrices with order 1 to 15, as shown in Table 3

Table 3. Random Index Value

Matrix Size	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15
Random Index	0	0	0.58	0.9	1.12	1.24	1.32	1.41	1.45	1.49	1.51	1.48	1.56	1.57	1.59

3.3 Set up the grade and intensity of each criteria and sub criteria

Because the amount of medical equipment is very large and the inventory data is dynamic, absolute measurement techniques are used for ranking medical devices. Absolute assessment can be done if the grade (level) for each criterion and sub-criteria has been determined. If a grade (level) has the highest intensity set to medical equipment related to the criteria, the criteria for this medical equipment must contribute fully to the objectives to be achieved so that the intensity must have a value of 1. Finally, using absolute AHP, each alternative is evaluated related with each criterion and given the appropriate value². The following is a description of the grade of each criterion and sub-criteria:

1. Maintenance Complexity Criteria have 5 (five) grades, namely equipment that is mostly mechanical, pneumatic, fluid and requires special maintenance (high), Equipment that is considered to require average maintenance and only needs to test the performance of the device (medium), Equipment that only requires visual inspection. Basic checks and minimum requirements for safety (low).
2. Function Criteria consist of 4 grades, namely, Therapy and Life Support, Diagnostics, Analytics, Others
3. Potential failure detection capability consists of 4 grades, which are not detected by regular (very low) inspections, detected by inspection (low), can be seen with the naked eye (medium), and automatically inform (high)
4. Frequency of failure consists of 4 grade, which is often (several events in 1 year), sometimes (several events 1-2 years), rarely (one event in 2-5 years), almost never (one incident 5-20 years).
5. Downtime consists of 4 grade, namely waiting time > 72 hours (high), waiting time 24 - 72 hours (medium), waiting time < 24 hours (low)
6. Safety consists of 4 grades, namely death / blindness, injury, therapeutic errors (misdiagnosis), prolonged treatment, no consequences
7. Repair costs consist of 3 grades, namely costs > 50 Million, costs > 10 Million - 50 Million, costs < 10 Million

8. Utilization rate of device consists of 3 grades, namely usage per week > 24 hours (high), usage per week 12 - 24 hours (medium), usage per week <12 hours (low)
9. The availability of a alternative devices consists of 3 grades , namely the number of substitutes is missing or 1 (high), the number of replacement devices 2-4 (medium), the number of substitutes > 4 (low)
10. Age of medical equipment consists of 2 grade, which is <5 years old (high) and > 5 years old
11. Recall and user errors consist of 3 grades, namely Total recall > = 1 per year or Total Hazard alert > = 4 (high), Total Hazard Alert 2-3 x per year (medium), Total Hazard Alert 1 x per year (low)
12. Medical equipment class consists of 4 grades, namely High Risk (class D), Medium-High Risk (class C), Low-Medium Risk (Class B), Low Risk (Class A)

Calculate the critical score of each medical device: The first step determines the critical score of a medical device by determining the grade on which the medical device is classified. Each value of the intensity corresponding to the grade will be multiplied by the weight of the sub criteria or criteria that are the reference of the grade. After that all the weight of the sub criteria and criteria that have been multiplied by the appropriate grade are summed so that the total value is obtained which becomes the critical score of a medical device.

$$\prod_{j=1}^n a_{ij} \tag{4}$$

$$(\prod_{j=1}^n a_{ij})^{1/n} \tag{5}$$

$$V_i = \frac{\prod_{j=1}^n a_{ij}}{(\prod_{j=1}^n a_{ij})^{1/n}} \tag{6}$$

$$\text{Intensitas} = V_i / \max (V_i) \tag{7}$$

4 Results and Discussion

4.1 Medical Equipment Criteria Diagram

The AHP hierarchy for determining the critical weight of medical equipment consists of seven criteria and seven sub-criteria as shown in Figure 1.

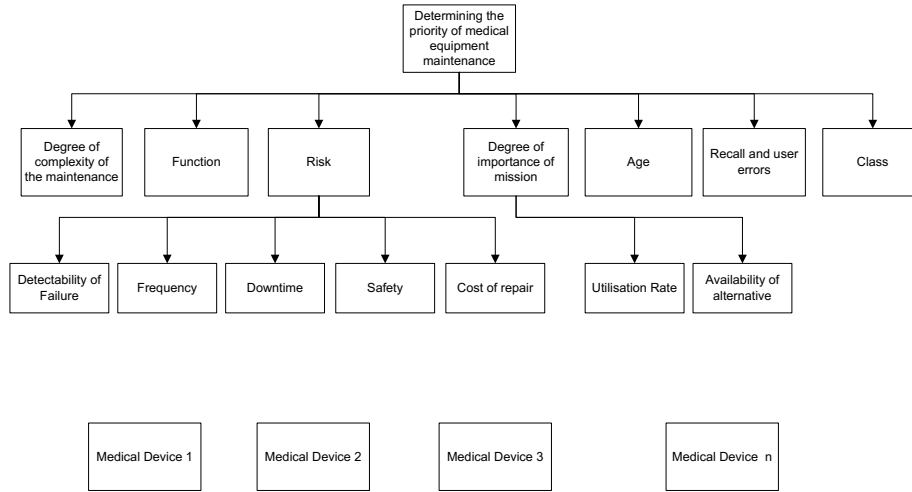


Fig. 1. AHP Hierarchy of Determining the priority of medical equipment

4.2 Analysis of Pair wise comparison matrix

The questionnaire assessment criteria that were filled in by the three experts were combined to obtain geometric mean by using equation (1).

Table 4. Matrix of Merging Paired Valuation

Criteria	A	B	C	D	E	F	G
A	1	0.693	0.281	0.405	0.222	0.5107	0.40534
B	1,443	1	0.228	0.9997	0.793	0.693	0.281
C	3,559	4,386	1	3	3,979	4,762	2,154
D	2,469	1	0.333	1	0.48	1,442	0.441
E	4,504	1,261	0.251	2,083	1	0.693	0.251
F	1,958	1,442	0.2098	0.693	1,442	1	0.523
G	2,465	3,557	0.4527	2,267	3,979	1,912	1

- A: Degree of complexity of the maintenance
- B: Function
- C: Risk
- D: Degree of importance of mission
- E: Age
- F: Recall and User Errors
- G: Class

The Matrix normalization including the priority vector weight is obtained as shown in Table 5.

Table 5. Matrix Normalization and Priority Vector

Criteria	A	B	C	D	E	F	G	Total	Priority Vector
A	0.057	0.052	0.102	0.039	0.019	0.046	0.080	0.395	0.057
B	0.083	0.075	0.083	0.096	0.067	0.063	0.056	0.521	0.075

C	0.205	0.329	0.363	0.287	0.335	0.432	0.426	2,376	0.340
D	0.142	0.075	0.121	0.096	0.040	0.131	0.087	0.692	0.099
E	0.259	0.095	0.091	0.199	0.084	0.063	0.050	0.841	0.121
F	0.112	0.108	0.076	0.066	0.121	0.091	0.103	0,679	0.095
G	0.142	0.267	0.164	0.217	0.335	0.174	0.198	1,496	0.214

Table 6. Pairing Comparative Assessment Risk Sub Criteria

Sub Criteria	C1	C2	C3	C4	C5
C1	1	0.481	0.822	0.281	3,302
C2	2,080	1	1	0.164	3,915
C3	1,216	1	1	0.178	1.71
C4	3,557	6,084	5,595	1	5,646
C5	0.3023	0.255	0.585	0.177	1

Table 7. Determination of Priority Vector Risk Sub-Criteria

Sub Criteria	C1	C2	C3	C4	C5	Total	Priority Vector
C1	0.1226	0.0545	0.0913	0.1561	0.21202	0,6365	0.125
C2	0.255	0.1134	0.111	0.091	0.251	0.822	0.179
C3	0.149	0.1134	0.1111	0.0992	0.1098	0.5826	0.114
C4	0.4361	0.6898	0.6215	0.5551	0.3626	2,6652	0.524
C5	0.0371	0.0289	0.065	0.0983	0.0642	0.2936	0.058

- C1: Detectability
- C2: Frequency of failure
- C3: Downtime
- C4: Safety
- C5: Repair costs

Table 8. Comparative Judgement Based on Sub-Criteria of Importance of Mission

Sub Criteria	Utilization	Availability of Alternative	Total	Priority Vector
Utilization	0.542	0.542	1.084	0.542
Availability of Substitutes	0.458	0.457	0.915	0.458

Then, the Consistency Ratio (CR) calculation is done using the equation (2) and (3) with the value of CR = 0.081 > 0.1 which would mean inconsistent ratings as required matrix Saaty (2008)

4.3 Determining grade and intensity for criteria and sub-criteria

Step 1 Matrix evaluates the comparison of grades based on the third assessment expert (a_{ij} for $i = 1, \dots, 4, j = 1, \dots, 4$)

Table 9. Assessment Grade and Critical Intensity a Function

Grade	Therapy (Healing)	Diagnostic	Analytic	Etc
Therapy	1	4.82	5,739	8,277
Diagnostic	0.207	1	4,718	6,257
Analytic	0.174	0.212	1	5,593
Etc	0.121	0.16	0.179	1

Step 2. The weight of each grade is obtained by using equation (4) as follows:

$$\text{Therapy} = 1 \times 4,82 \times 5,739 \times 8,277 = 228,958$$

$$\text{Diagnostics} = 0.207 \times 1 \times 4.718 \times 6.257 = 6,11$$

$$\text{Analytic} = 0.174 \times 0.212 \times 1 \times 5.593 = 0.206$$

$$\text{Others} = 0.121 \times 0.16 \times 0.179 \times 1 = 0.0035$$

The calculation results of each grade element in step 2 above then according to equation (5) are given a square root 4 (according to the number of grades) with the following results:

$$\text{Therapy} = 3,89; \text{Diagnostics} = 1,572; \text{Analytic} = 0.674; \text{Others} = 0.243$$

All results of the fourth root values obtained are then added together

$$3,89 + 1,572 + 0,674 + 0,243 = 6,379$$

Thus the normalization of each element grade obtained by using equation (6) as follows:

- $\text{Therapy} = 3.89 / 6.379 = 0,61$
- $\text{Diagnostics} = 1,572 / 6,379 = 0,245$
- $\text{Analytic} = 0.674 / 6.379 = 0.106$
- $\text{Others} = 0.243 / 6.379 = 0.038$

Step 3. The intensity of each grade are obtained by using equation (7)

$$\text{Therapy} = 1; \text{Diagnostics} = 0.402; \text{Analytic} = 0.174; \text{Others} = 0.062$$

Table 10. Intensity of Degree of complexity of the Maintenance

Grade	Description	Intensity
High	Equipment that is mostly mechanical, pneumatic, fluid and needs special maintenance	1
Medium	Equipment that is considered to require average maintenance and only needs to test the performance of the tool	0.05
Low	Equipment that only requires visual inspection. Basic checks and minimum safety requirements	0.015

Table 11. Intensity of Detectability

Grade	Description	Intensity
Very Low	Not Detected by regular inspections	1
Low	Detected with Inspection	0.393
Medium	Can be seen with the naked eye	0.15
High	Automatically inform	0.071

Table 12. Intensity of Frequency of failure

Grade	Description	Intensity
Often	Often (several events in 1 year)	1
Sometimes	Sometimes (some events 1-2 years)	0,384
Rarely	Rarely (one event in 2-5 years)	0.13
Almost no	Almost never (one incident 5-20 years)	0,057

Table 13. Intensity of Downtime

Grade	Description	Intensity
High	Waiting Time > 72 hours	1
Medium	Waiting Time 24 - 72 hours	0, 306
Low	Waiting Time <24 hours	0,0 77

Table 14. Intensity of Safety

Grade	Intensity
Death / Blindness	1
Injury	0, 609
Therapy errors / misdiagnosis	0, 386
Prolonged treatment	0, 232
There are no consequences	0,0 72

Table 15. Intensity of Repair costs

Grade	Description	Intensity
High	Cost > 3500 USD	1
Medium	Cost > 700 – 3500 USD	0.345
Low	Cost of <700 USD	0.119

Table 16. Intensity of Utilisation Rate

Grade	Description	Intensity
High	Usage per week > 24 hours	1
Medium	Usage per week 12-24 hours	0.2 87
Low	Usage per week <12 hours	0.08 8

Table 17. Intensity of Availability of Alternative Device

Grade	Description	Intensity
High	Number of substitute 1 or none	1
Medium	Number of replacement devices 2-4	0, 306
Low	Number of substitutes > 4	0, 106

Table 18. Intensity of Age

Grade	Description	Intensity
High	> 5 years old	1
Low	<5 years old	0, 195

Table 19. Recall and User Errors

Grade	Description	Intensity
High	Total recall > = 1 per year or Total hazard alert > = 4	1
Medium	Total Hazard Alert 2-3 x per year	0.2 9
Low	Total Hazard Alert 1 x per year	0,0 98
Zero	There is no	0

Table 20. Class of Devices

Grade	Description	Intensity
Class D	High risk	1
Class C	Risk of Medium-High	0.3 94
Class B	Low-moderate risk	0.14 5
Class A	Low risk	0.0 65

4.4 Determining medical equipment ranking

To determine the ranking of medical equipment, total score for each medical devices must be calculated. This total score was obtained based on the calculation of the criteria weight, sub-criteria weight, and intensity in accordance with the category of medical devices. The following is shown how the calculation of the critical score of Excimer Laser is based on the criteria weight, the criteria and grade intensity as in Table 21

Table 21. Calculation of Total Score of Excimer Laser

Criteria	Sub Criteria
Degree of Complexity of the Maintenance (0.057) * 1	
Function (0,075) * 1	
Risk (0.34)	Detectability (0.125) * 1
	Frequency of Failure (0.179) * 0.384
	Downtime (0.114) * 1
	Safety (0,524) * 1
	Repair costs (0.058) * 1
Degree of Importance of Mission(0.099)	Utilisation (0.542) * 1
	Availability of alternative (0.458) * 1
Age(0.121) * 1	
Recall and User Error (0.095) * 0.098	
Tool Class (0.214) * 1	

$$(0.057 \times 1) + (0.075 \times 1) + ((0.034 ((0.125 \times 1) + (0.179 \times 0.384) + (0.114 \times 1) + (0.524 \times 1) + (0.058 \times 1)) + ((0.099 ((0.542 \times 1) + (0.458 \times 1)) + (0.121 \times 1) + (0.095 \times 0.098) + (0.214 \times 1) = \mathbf{0.877}$$

Table 22. Calculation of the Total Score of Retinometer

Criteria	Sub Criteria
Degree of complexity of the maintenance (0.057) * 1	
Function (0.075) * 0.402	
Risk (0.34)	Detectability (0.125) * 0, 393
	Frequency of failure (0.179) * 0, 384
	Downtime (0.114) * 0.306
	Safety (0.524) * 0.232
	Repair costs (0.058) * 0.119
Interest of Mission Tools (0.099)	Tool Utilization (0.542) * 0.287
	Keters of Replace Equipment (0.458) * 0.306
Age of Tool (0.121) * 1	
Recall and User Error (0.095) * 0.098	
Tool Class (0.214) * 0.145	

The total score is $(0.057 \times 1) + ((0.075 ((0.125 \times 0.393) + (0.179 \times 0.384) + (0.114 \times 0.306) + (0.524 \times 0.232) + (0.058 \times 0.287)) + ((0.099 ((0.542 \times 0.287) + (0, 0458 \times 0.306)) + (0.121 \times 1) + (0.095 \times 0.098) + (0.214 \times 0.145)) = 0.373$

From the two examples above it can be concluded that the Lasik surgical device (schwind) has a criticality score of 0.877 which is greater than the Retinometry tool of 0.373 . Thus the Schwind surgical device has higher priority for the maintenance of medical equipment compared to the Retinometer.

The result of ranking 21 devices are shown in Table 23

Table 23. Ranking of 21 Medical Devices for maintenance decision

Name of Devices	Total Score
Excimer Laser	0,877
Retinal Laser	0,675
YAG Laser III	0,657
Defibrillator	0,634
Patient Monitor	0,540
ECG-6 CHANNEL KENZ	0,482
Slit Lamp Camera Video	0,441
Humphrey III 860	0,437
Oculus Pentacam HR 70900	0,437
HRT II	0,437
OCT Cirrus 5000	0,426
Specular Microscope	0,399
Slit Lamp BP 900	0,389
IOL Master 700	0,378
Nebulizer	0,376
Retinometer	0,373
USG Ellex Eye Cub	0,339
Foto fundus TRC 50-DX	0,339
Tensimeter	0,281
Digital Baby Scales	0,238
Autolensmeter	0,154

4.5 Discussion

Based on the calculation of the assessment of pair wise comparisons between criteria, the criteria of Risk has the highest value of 0.34, followed by the criteria of Class with a value of 0.214 ; Age with 0.121; Degree of Importance of Mission with 0.099; Recall and user errors with 0.095 ; Function 0.75; and Degree of complexity of the Maintenance with 0.057. This means that the risk is the most important criterion considered by biomedical technicians in determining the priority of maintaining a medical device. This was confirmed by Hyman¹⁶ who stated that clinical engineering believes that risk is not the only criterion for medical devices, although risk is the most important criterion. The patient safety factor that is directly related to the risk of medical equipment is the goal of the national and international accreditation standards of hospitals so that it reinforces the basis of why the risk has the highest weight. Based on the calculation of the assessment of pair wise comparisons between

the sub criteria of the Risk criteria, sub-criteria Safety has the highest, followed by Frequency of Failure, Detectability, Downtime and Cost of repair. This means sub-criteria Safety is the most important sub criteria in risk assessment by biomedical technicians in determining the priority of maintenance of a medical device. This has reinforced the previous reason why risk has the highest weight among criteria, namely the importance of the safety factor.

Based on the assessment of priority score among the sub-criteria which are part of the criteria of the Mission Level of Interest, it is known that the sub-criteria for tool utilization rate get the highest value of 0.542 followed by the sub-criteria for the availability of alternative devices with 0.458. This result shows that utilization or how often a medical instrument used is considered more important than the availability of alternative devices in the process of health care in hospitals.

Based on intensity value of each criteria and sub-criteria the maximum intensity value for each category of criteria and sub-criteria is 1. Value of intensity is an important part that is taken into account together with the weighting of criteria and sub-criteria to determine the order of priority of each medical devices. Each alternative (medical devices) is evaluated in relation to each determination of the criteria and given a description of the appropriate grade. Examples taken for the assessment of critical weights were excimer laser device with a critical weight of 0.877 greater than the critical weight of retinometer. This means that the excimer laser devices has higher priority than retinometer in the maintenance program of medical devices.

5 Conclusions

1. The method of decision making based on multi criteria can be used to determine priorities in maintaining medical equipment. The priority order of medical equipment is determined by the results of the assessment of the critical score of a medical device
2. Hospital management should plan a large number of medical equipment maintenance programs based on priority scale so that resources are more focused on medical devices that have high and medium criticality.

6 References

- [1] Triantaphyllou, E. *Multi-Criteria Decision Making Methods: A Comparative Study*. Kluwer Academic Publishers, Dordrecht; 2000.
- [2] Saaty TL. *Decision Making with the Analytic Hierarchy Process*. *International Journal of Services Sciences* 2008; 1(1) : 83-98
- [3] Taghipour S. *Reliability and Maintenance of Medical Devices (Thesis)*. Department of Mechanical and Industrial Engineering University of Toronto; 2011
- [4] TaghipourS, BanjevicD, Jardine AKS. *Prioritization of Medical Equipment for Maintenance Decision*. *J. Oper. Res. Soc* 2011 Sep; 62(9) : 1666-87

- [5] Ivlev I, Kneppo P, Bartak M. Multicriteria Decision Analysis: A Multifaceted approach to medical equipment management, *Technological Economic Development of Economy* 2014; 20 (3). <https://doi.org/10.3846/20294913.2014.943333>
- [6] Jamshidi A, Abbasgholizadeh Rahimi S, Ait-kadi D, Ruiz A. A Comprehensive FuzzyRisk-Based Maintenance Framework for Prioritization of Medical Devices, *Applied Soft Computing* 2015; 32. <https://doi.org/10.1016/j.asoc.2015.03.054>
- [7] Ben Houria Z, Masmoudi M, Al Hanbali A, et al. Quantitative Techniques for Medical Equipment Maintenance Management, *European J of Industrial Engineering* 2017 Jan (6 p) <https://doi.org/10.1504/ejie.2016.081017>
- [8] Dhillon BS. *Maintability, Maintenance, and Reability for Engineering*. Taylor and Francis Group, New York: LLC ; 2006
- [9] Heizer R, Reinder B. *Operation Management*, 8th Edition, Pearson Prentice Hall. Ner Jersey; 2006
- [10] Sehwarat MS, Narang JS. *Production Management*, Nai Sarak, Dhanpahal RAI Co; 2001
- [11] Minister of Health RI. Regulation of Indonesian Minister of Health No. 1191/MENKES/PER/VIII/2010 Concerning Distribution of Medical Devices; 2010
- [12] Minister of Health RI. Decree of Indonesian Minister of Health No.118/MENKES/SK/IV/2014 Concerning the Compendium of Medical Devices, consisting of 3 types, namely Electromedical, Non Electromedical and In Vitro Diagnostic Devices; 2014
- [13] General Directorate of Health Effort of the Ministry of Health of the Republic of Indonesia. *Guidelines for Management of Health Equipment*; 2015
- [14] Ministry of Health RI. *Guidelines for Classification of Distribution Licenses for Medical Services*; 2016
- [15] Saaty TL. *The Analytical Hierarchy Process*, McGraw-Hill; 1980
- [16] Youssef, NF, Hyman WA. A Medical Device Complexity Model: A New Approach to Medical Equipment Management, *J. Clin. Eng* 2003 ; 34(2) : 94–98

7 Authors

Alfa Omega Hutagalung: Master in Industrial Engineering at Mercu Buana University, Ibukota Jakarta. E mail alfao.htg@gmail.com

Sawarni Hasibuan: Master in Industrial Engineering, Mercu Buana University, Ibukota Jakarta. E mail sawarni@mercubuana.ac.id

Article submitted 2019-03-09. Resubmitted 2019-04-27. Final acceptance 2019-05-06. Final version published as submitted by the authors